



Scott Pollock, Director of Planning & Development, has held several positions of increasing responsibility with CMHA over the past 24 years. His experience includes accounting, finance, construction, planning and development. As the primary source of institutional knowledge and Authority information, he has been involved with most major project initiatives for CMHA, while performing monitoring, reporting analysis, planning and policy formulation functions. An invaluable participant in the Capital Fund Program (CFP) planning team, Mr. Pollock serves as a member of the review team that creates the annual and five year plans. He has also sought new avenues for implementing the CMHA mission with limited resources. He authored Replacement Housing Factor (RHF) plans to develop new public housing units, including a \$17.7 million tax credit leveraging project, and coordinating a \$15.7 million Capital Fund Financing Program (CFFP) bond leveraging deal. Mr. Pollock also provides planning coordination with HUD for that agency's various reporting systems, both for the public housing and Section 8 programs, and policy development projects. He has authored several documents and briefings addressing a variety of public housing issues, including designation of senior-only buildings, development of utility allowances and ceiling rents and flat rents. Mr. Pollock holds a Bachelor of Business Administration from the University of Cincinnati and a Master of Urban Planning, Design and Development from Cleveland State University.